## Agenda

# Waste Credit Governance Committee

Wednesday, 4 October 2023, 10.00 am County Hall, Worcester

This document can be made available in other formats (large print, audio tape, computer disk and Braille) on request from Democratic Services on telephone number 01905 846621 or by emailing democraticServices@worcestershire.gov.uk



#### **DISCLOSING INTERESTS**

### There are now 2 types of interests: <a href="https://doi.org/10/15/15/2015/">'Disclosable pecuniary interests'</a> and 'other disclosable interests'

#### WHAT IS A 'DISCLOSABLE PECUNIARY INTEREST' (DPI)?

- Any **employment**, office, trade or vocation carried on for profit or gain
- **Sponsorship** by a 3<sup>rd</sup> party of your member or election expenses
- Any **contract** for goods, services or works between the Council and you, a firm where you are a partner/director, or company in which you hold shares
- Interests in **land** in Worcestershire (including licence to occupy for a month or longer)
- **Shares** etc (with either a total nominal value above £25,000 or 1% of the total issued share capital) in companies with a place of business or land in Worcestershire.

#### NB Your DPIs include the interests of your spouse/partner as well as you

#### WHAT MUST I DO WITH A DPI?

- Register it within 28 days and
- **Declare** it where you have a DPI in a matter at a particular meeting
  - you must not participate and you must withdraw.

NB It is a criminal offence to participate in matters in which you have a DPI

#### WHAT ABOUT 'OTHER DISCLOSABLE INTERESTS'?

- No need to register them but
- You must **declare** them at a particular meeting where:
  - You/your family/person or body with whom you are associated have a **pecuniary interest** in or **close connection** with the matter under discussion.

#### WHAT ABOUT MEMBERSHIP OF ANOTHER AUTHORITY OR PUBLIC BODY?

You will not normally even need to declare this as an interest. The only exception is where the conflict of interest is so significant it is seen as likely to prejudice your judgement of the public interest.

#### DO I HAVE TO WITHDRAW IF I HAVE A DISCLOSABLE INTEREST WHICH ISN'T A DPI?

Not normally. You must withdraw only if it:

- affects your pecuniary interests OR relates to a planning or regulatory matter
- AND it is seen as likely to prejudice your judgement of the public interest.

#### DON'T FORGET

- If you have a disclosable interest at a meeting you must disclose both its existence and nature – 'as noted/recorded' is insufficient
- Declarations must relate to specific business on the agenda
  - General scattergun declarations are not needed and achieve little
- Breaches of most of the **DPI provisions** are now **criminal offences** which may be referred to the police which can on conviction by a court lead to fines up to £5,000 and disgualification up to 5 years
- Formal dispensation in respect of interests can be sought in appropriate cases.



#### Waste Credit Governance Committee Wednesday, 4 October 2023, 10.00 am, Lakeview Room, County Hall, Worcester

Membership: Cllr Tony Miller (Chairman), Cllr Adrian Hardman, Cllr Bill Hopkins,

Cllr Matt Jenkins, Cllr Luke Mallett, Cllr Emma Marshall,

Cllr Linda Robinson and Cllr Chris Rogers

#### Agenda

Item No	Subject	Page No
1	Apologies/Named Substitutes	
2	Declarations of Interest	
3	Public Participation  Members of the public wishing to take part should notify the Assistant Director for Legal and Governance in writing or by email indicating the nature and content of their proposed participation no later than 9.00am on the working day before the meeting (in this case 3 October). Further details are available on the Council's website. Enquiries can be made through the telephone number/e-mail listed in this agenda and on the website.	
4	Confirmation of Minutes  To confirm the Minutes of the meeting held on 1 March 2023. (previously circulated)	
5	Technical Update - Energy from Waste Plant Reporting Requirements	1 - 10
6	Risk Register	11 - 16
7	Work Plan	17 - 20

Agenda produced and published by Hazel Best, Assistant Director for Legal and Governance County Hall, Spetchley Road, Worcester WR5 2NP

To obtain further information or a copy of this agenda contact Simon Lewis, Committee Officer on 01905 846621, slewis@worcestershire.gov.uk

All the above reports and supporting information can be accessed via the Council's website

Date of Issue: Monday, 25 September 2023





### WASTE CREDIT GOVERNANCE COMMITTEE (WCGC) 4 OCTOBER 2023

### TECHNICAL UPDATE – ENERGY FROM WASTE (EFW) PLANT REPORTING REQUIREMENTS

#### Recommendation

- 1. The Chief Financial Officer recommends that the Committee note and comment on:
  - a) The main categories of reports or information that the Borrower must regularly produce
    - Appendix 1:
      - The Historic Annual Debt Service Cover Ratio ("HADSCR").
      - The Projected Annual Debt Service Cover Ratio ("PADSCR").
      - Loan Life Cover Ratio before distributions (LLCR)
    - Appendix 2 Ratio Compliance Certificate
    - Appendix 3 Senior Term Loan Facility Agreement (STLFA)
       Assurance Statement for the Council.
  - b) The update on the agreed contract extension with Mercia Waste Management (MWM).

#### Introduction and Background

- 1. As background, in 1998 under a partnership agreement, Worcestershire County Council and Herefordshire District Council (the "Councils") signed the Contract, which was one of the first joint waste PFI contracts within the UK.
- 2. In May 2014, the Councils as Lenders, provided a total of £163.50m split across two facilities (Facility A £35.45m and Facility B £128.05m), to the Borrower for the purposes of constructing a new Energy from Waste Project in Hartlebury. Facility A is now fully amortised and repaid with the last payment received in full on the 31 December 2022.
- 3. The repayment for the loan relating to Facility B has been extended for a further 5 years and the final repayment will be made on the 11 January 2029. This is then to be repaid with a single bullet payment from the Councils.
- 4. As is standard with Facility Agreements of this nature, the Borrower is required to report periodically to Lenders on their compliance with certain requirements. One

particular requirement is the ratios required to be measured under the STLFA at each calculation date (30 June / 31 December).

- 5. Ratios are a financial covenant imposed by Lenders (in this case the Council's as Lenders) as a monitoring mechanism to provide early warning of project distress and potential Borrower default on their repayment obligations. The ratios provide a measure of the project's historic and future performance in relation to its ability to service current and upcoming debt liabilities. The required ratios are:-
- Historic Annual Debt Service Cover Ratio ("ADSCR"): A historic periodic measure used to assess the projects ability to service its current debt obligation over the preceding 12 month period, based on actual cash flows.
- Projected ADSCR: A forecasted periodic measure used to assess the projects ability to service its upcoming debt obligations of the proceeding 12 month period, based on forecast cash flows.
- Loan Life Cover Ratio ("LLCR"): A forecasted measure used to assess the
  projects ability to repay the outstanding loan from future cash flows over the
  remaining life of the loan, based on longer term forecast cash flows

#### Extension of contract with MWM

- 6. On the 9 December 2021, a report was provided to Cabinet seeking negotiation to enter into a Variation with Mercia to put into effect their proposals for extending the duration of the Waste Management Services Contract for a period of five years until 11 January 2029 which also involved extending the existing loan by a further 5 years.
- 7. KPMG undertook a review on the ability of MWM to meet the financial ratio's on the basis the 5 year loan is agreed. The final KPMG report concluded that the ratios were forecast to be higher than the default, lock-up and minimum resulting in compliant levels of performance and was circulated to Committee members on the 11 January 2023. As a result, Committee were given sufficient comfort of MWM to fulfil their loan repayment obligations.
- 8. The Lenders and Borrower agreed that the first official semi-annual Ratio Testing Date would be 31 December 2022, on which date the Projected ADSCR and LLCR covenants must be met. The Historic ADSCR will not became an STLFA covenant on the 30 June 2023 testing date in order to avoid "looking back" more than one quarter prior to the Effective Date.

#### Reporting Requirements post completion and loan extension

- 9. As set out in its Terms of Reference, the Committee will be advised by external financial, technical and legal advisers on behalf of the Council's Section 151 Officer. This report covers the reporting requirements post completion.
- 10. The Council commissioned Ashurst LLP to identify the Borrower's Regular Reporting Obligations under the Herefordshire and Worcestershire Waste Facility Agreement for the post construction Energy From Waste (EFW) period, as set out in the Senior Term Loan Facility Agreement.

- 11. The main categories of reports or information that the Borrower has to regularly produce going are:
- the Ratio Calculations report.
- the Ratio Compliance Certificate.
- reports in relation to financial and project information; and reports during the operating period.

12. As detailed in paragraph 8 above, the Historic Annual Debt Service Cover Ratio ("ADSCR") is required from the 30 June 2023 and is 1.58 as shown in Appendix 1. The Projected ADSCR is 2.30 which is better than the target 1.35 and the Loan Life Cover Ratio ("LLCR") is 7.77 as at 30 June 2023. Appendix 2 provides the signed Ratio compliance certificate.

#### **Assurance Statement**

13. In order to reassure the Lender (the Councils) that there are no material matters which would impair MWM's ability to repay the Loan in accordance with the Financial Model, Committee agreed that MWM will produce a short, high level assurance statement. This is included at Appendix 3.

#### **Contact Points**

**Sherief Loutfy** 

Head of Pension Investments, Treasury Management & Banking

Tel: 01905 843103

Email: sloutfy@worcestershire.gov.uk

#### **Supporting Information**

Appendix 1

The Historic Annual Debt Service Cover Ratio ("ADSCR")
The Projected Annual Debt Service Cover Ratio ("PADSCR")
The Loan Life Cover Ratio before distributions (LLCR)

Appendix 2 - Ratio Compliance Certificate

Appendix 3 - the Senior Term Loan Facility Agreement (STFLA) Assurance Statement Mercia

#### **Background Papers**

In the opinion of the proper officer (in this case the Chief Financial Officer) the following are the background papers relating to the subject matter of this report:

KPMG Report on loan extension sent to Committee members on the 11 January 2023



#### Waste Management Services Contract Ratio Summary

		Last 12 mt	hs (Actual)
		30 Jun 2023	31 Dec 2022
Historic ADSCR (HADSCR)	Description	£'000	£'000
	The sum of actual cashflows for the		
Cashflows Available for debt servicing	preceeding 12 mths	26,448	
	Loan principal & interest repayments over		
Debt Servicing Costs	the last 12 months	16,753	
Ratio		1.58	

		Next 12 mth	ns (Forecast)
		30 Jun 2023	31 Dec 2022
Projected ADSCR (PADSCR)	Description	£'000	£'000
	The sum of forecast cashflows for the		
Cashflows Available for debt servicing	following 12 mths	29,072	21,563
	Loan principal & interest repayments over		
Debt Servicing Costs	the next 12 months	12,650	14,480
Ratio		2.30	1.49

		30 Jun 2023	31 Dec 2022
Loan-Life Cover	Description	£'000	£'000
	The Net Present Value of forecast		
	cashflows for the remainder of the loan		
Cashflows Available for debt servicing	period	115,518	126,340
Reserve Balances	Amounts set aside to cover obligations	13,397	18,811
	Total Resources	128,914	145,151
	Loan principal (excl. bullet) outstanding as		
Principal Debt Outstanding	at testing date:	16,586	21,962
Ratio		7.77	6.61



#### **Ratio Compliance Certificate**

To: Worcestershire County Council and The County of Herefordshire District Council ("The Lenders").

Attention: Sherief Loutfy and Judith Tranmer

From: Mercia Waste Management Limited

Amendment and Restatement Agreement dated 30.12.2022 relating to a Senior Term Loan Facilities Agreement dated 21<sup>st</sup> May 2014 between, among others, Mercia Waste Management and the Lenders (the "Senior Term Loan Facilities Agreement")

We refer to the Senior Term Loan Facilities Agreement. Terms defined in the Senior Term Loan Facilities Agreement have the same meaning in this notice.

Pursuant to clause 15.8 (Ratio Compliance Certificate) of the Senior Term Loan Facilities Agreement we confirm that:

(a)

- (i) the Historic Annual Debt Service Cover Ratio on 30 June 2023 was 1.58;
- (ii) the Projected Annual Debt Service Cover Ratio on 30 June 2023 was 2.30; and
- (iii) the Loan Life Cover Ratio on 30 June 2023 as 7.77: 1; and
- (b) so far as the Borrower is aware:
  - (i) no Default has occurred other than any previously notified to the Lenders or waived in accordance with clause 21.3 (Remedies, Waivers, Amendments and Consents) of the Senior Term Loan Facilities Agreement

Date: 24th August 2023

Director



### Senior Term Loan Facility Agreement Assurance Statement for Lenders

Statement from Mercia Waste Management

#### 1. Financial Performance

The Company has performed satisfactorily in the year to date with profit largely in line with the new Financial Model (FM) agreed at the end of 2022.

The Loan Ratios show that our performance in the last twelve months has been adequate if somewhat below that Modelled our projected cash generation is, however, superior to the FM.

Given the foregoing, the Company's capacity to make repayments of the loan and associated interest in full and on time remains in place

#### 2. Loan Repayment

Repayments of Capital and Interest for the period ending 30<sup>th</sup> June 2023 were made on time in accordance with the Loan Agreement. The Company has every confidence that it will be able to deal with the payments due at the end of December 2023 in the same way.

#### 3. Buildings, Plant and other Infrastructure

No problems exist which would require the Lenders attention at any of the Company's Facilities.

#### 4. Compliance with Environmental Conditions and Permits

There are no material issues at any sites.

#### 5. Insurance

The Company placed its insurance for the Energy from Waste Plant in March (following the renewals for the other Sites in December). We continue to benefit from our best-in-class rating flowing from the Plant design and our collaborative approach to risk management with the Insurer.

The renewal process for the insurances which required December has commenced. The Company is confident that it can place all the required covers.

There are no significant issues to report in respect of claims or other matters.

#### 6. Key Staff

There are no changes to report

J W Haywood - Mercia Waste Management. 07.09.2023





### WASTE CREDIT GOVERNANCE COMMITTEE 4 OCTOBER 2023

#### **RISK REGISTER**

#### Recommendation

- 1. The Chief Financial Officer recommends that:
  - a) The risks set out in the Risk Register are considered; and
  - b) The Committee consider whether to report any matters to Council.

#### Introduction

- 2. As set out in its Terms of Reference, the Committee will need to review the risks being borne as a result of the funding provided by the Council to Mercia and consider whether the risks being borne by the Council, as lender, are reasonable and appropriate having regard to the risks typically assumed by long term senior funders to waste projects in the United Kingdom and best banking practice.
- 3. A Risk Register was established which set out the unmitigated and mitigated risks associated with the loan arrangements. The three remaining risks have been substantially mitigated and are green and Members are asked to consider the risks set out in the Register as set out in Appendix 1.
- 4. A copy of the Mercia Waste Loan Facility Repayment Analysis is attached as Appendix 2 and this has now included the loan repayments that are due on Facility B up to the 11 June 2029. Note that all repayments on Facility A have now been repaid.

#### **Contact Points**

Specific Contact Points for this report

**Sherief Loutfy** 

Head of Pension Investments, Treasury Management & Banking

Tel: 01905 843103

Email: sloutfy@worcestershire.gov.uk

#### **Supporting Information**

- Appendix 1 Risk Register
- Appendix 2 Mercia Waste Loan Facility Repayment Analysis

#### **Background Papers**

In the opinion of the proper officer (in this case the Chief Financial Officer) there are no background papers relating to the subject matter of this report.



### Waste Credit Committee Risk Register October 2023 - Corporate Scoring Terms

Risk Ref	Description of risk	Gross Impact	Gross Likelihood	Gross Risk Score	Risk control approach	Mitigating Actions	Residual Impact	Residual Likelihood	Residual Risk Score	Risk Ref
a	Default of loan repayments by borrower to lenders due to SPV (Mercia) or HZI falling into administration.		Medium	15 (A)	Risk transferred	Due to the security package negotiated by the Councils a fall away analysis indicated that Mercia, its Shareholders and HZI would need to have entered administration at the same time to put a repayment at risk during the construction phase. The maximum exposure to the Councils has been calculated and included within the sufficiency assessment of the Council's reserves. All press articles are scanned regularly for indications of financial strength issues and followed up to ensure counterparty risk is not increased. An example is where ACS Construction and Services S.A., through its subsidiary ACS Services y Concessions S.L., executed the sale of its total interest in Urbasher S.A. to Firion Investments S.L.U, a company controlled by a Chinese group. More recently as per an article on the 8th June 2021 Platinum Equity an american firm acquired Firion. The Councils then obtained legal advice that reassured lenders that no action was required by any parties arising from this change in ownership, as there were no changes to the Shareholder.	Substantial	Very Low	6 (G)	a
age 13	Impact of extension of contract with Mercia Waste Services by the County on the ability of company to repay the loan	Substantial	Low	6 (G)	Risk treated	KPMG have conducted an analysis of the ratio's used for the ability of Mercia Waste Services to repay the loan on the basis of the extension and reduction in payments. KPMG have provided assurance that the revised ratios should not impact on the company's ability to repay the extended 5 year loan.	Substantial	Very Low	6 (G)	
f	Mercia loan principal and / or interest repayments are below the required values as per the rates agreed in the STFLA .	Substantial	Very Low	6 (G)	Risk treated	The Council's treasury team maintain a spreadsheet detailing drawdowns to date and expected future principal and interest payments. This is reconciled to Mercia's repayment spreadsheet and will be matched to principal and interest repayments received from Mercia during the post construction period. The County receive an assurance statement within the Committee Report and the latest being on the 9th December 2022 provided by MWM.	Substantial	Almost Impossible	5 (G)	f

<u>Key</u>

High 19 – 24	Unacceptable Risk: Immediate control/improvement required
Medium 8 – 18	Acceptable Risk: Close monitoring and cost effective control improvements sought.
Low 1 –7	Acceptable Risk: Need periodic review, low cost control improvements sought if possible.

Scoring Matrix

Likelihood

Very High         9         19         21         24           High         8         12         20         23           Medium         4         11         15         22           Low         3         10         14         18           Very Low         2         6         13         17           Amost Impossible         1         5         7         16           D         Negligible         Substantial         Critical         Extreme	_		Impact		<u> </u>
High     8     12     20     23       Medium     4     11     15     22       Low     3     10     14     18       Very Low     2     6     13     17       Amost impossible     1     5     7     16		Negligible	Substantial	Critical	Extreme
High 8 12 20 23  Medium 4 11 15 22  Low 3 10 14 18	Almost Impossible	1	5	7	16
High 8 12 20 23  Medium 4 11 15 22	Very Low	2	6	13	17
High 8 12 20 23	Low	3	10	14	18
	Medium	4	11	15	22
Very High 9 19 21 24	High	8	12	20	23
	Very High	9	19	21	24

Impact

### Mercia Waste Loan Facility Repayment Analysis October 2023

Key

Contracted WCC loan repayment paid to WCC
Contracted WCC loan repayment overdue

Contracted	Contracted WCC	Contracted wcc	Contracted WCC	Contracted	Contracted WCC	Actual	Actual
Repayment Date	Facility A	Facility A (Amortising	Facility B (Bullet	WCC Facility B	Total Loan	Repayments	Repayment
	(Amortising Loan)	Loan) Repayment	Loan)	(Bullet Loan)	Repayments	WCC Total Loan	Date
	Repayment	Interest	Repayment	Repayment	-1,	Repayments	
	Principal		Principal	Interest			
	£	£	£	£	£	£	
30/06/2017	-1,040,534	-492,126	L L	-1,966,009	-3,498,669	-3,498,669	30/06/2017
31/12/2017	-1,958,461	-713,478		-3,087,452	-5,759,391	-5,759,391	31/12/2017
31/03/2018	0	0		0	0	3). 33)332	32, 12, 232,
30/06/2018	-2,526,486	-648,624		-3,037,114	-6,212,224	-6,212,224	30/06/2018
31/12/2018	-1,785,384	-589,580		-3,087,452	-5,462,417	-5,462,417	31/12/2018
31/03/2019	0	0		0	0	5,152,121	52, 22, 2525
30/06/2019	-2,544,044	-531,450		-3,037,114	-6,112,607	-6,112,607	30/06/2019
31/12/2019	-1,752,253	-487,574		-3,087,452	-5,327,280	-5,327,280	31/12/2019
31/03/2020	0	0		0	0	2/2 / 22	, , ,
30/06/2020	-2,762,092	-436,013		-3,053,893	-6,251,999	-6,251,999	30/06/2020
31/12/2020	-1,442,458	-361,020		-3,087,452	-4,890,931	-4,890,931	31/12/2020
31/03/2021	0	0		0	0	, ,	
30/06/2021	-3,091,770	-314,147		-3,037,114	-6,443,031	-6,443,031	30/06/2021
31/12/2021	-2,322,963	-230,047		-3,087,452	-5,640,462	-5,640,462	31/12/2021
31/03/2022	0	0		0	0		
30/06/2022	-3,215,011	-164,927		-3,037,114	-6,417,051	-6,417,051	30/06/2022
31/12/2022	-2,426,131	-73,138		-3,087,452	-5,586,721	-5,586,721	31/12/2022
31/03/2023	0	0		0	0		
30/06/2023	0	0	-4,075,050	-3,037,114	-7,112,164	-7,112,164	30/06/2023
31/12/2023	0	0	-905,817	-2,957,828	-3,863,645		
30/06/2024	0	0	-2,835,753	-2,897,177	-5,732,931		
31/12/2024	0	0	-1,596,519	-2,838,811	-4,435,330		
30/06/2025	0	0	-1,947,808	-2,742,570	-4,690,378		
31/12/2025	0	0	-97,833	-2,726,068	-2,823,902		
30/06/2026	0	0	-2,052,811	-2,678,560	-4,731,371		
31/12/2026	0	0	-532,762	-2,657,658	-3,190,420		
30/06/2027	0	0	-1,817,218	-2,597,656	-4,414,874		
31/12/2027	0	0	-785,345	-2,582,907	-3,368,252		
30/06/2028	0	0		-2,530,122	-2,530,122		
31/12/2028	0	0		-2,557,925	-2,557,925		
11/01/2029	0	0		-152,919	-152,919		
Total	-26,867,587	-5,042,124	-16,646,917	-68,650,387	-117,207,014	-74,714,946	

Please note that on 11th January 2029 the obligation for Mercia Waste to repay the Principal value on the Facility B (Bullet Ioan) of £97,061,268 will be negated as the ownership of the EFW Waste Plant is transferred to the Councils.





### WASTE CREDIT GOVERNANCE COMMITTEE 4 OCTOBER 2023

#### **WORK PLAN**

#### Recommendation

1. Chief Financial Officer recommends that the Committee note and comment on the work plan attached as an Appendix.

#### Introduction

2. The Waste Credit Governance Committee was provided with a work plan at the March 2023 meeting to assess what was planned in the future. This has been updated and is attached as an Appendix for comment and noting.

#### **Contact Points**

Sherief Loutfy
Head of Pension Investments, Treasury Management & Banking

Tel: 01905 843103

Email: sloutfy@worcestershire.gov.uk

#### **Supporting Information**

• Appendix – Work Plan

#### **Background Papers**

In the opinion of the proper officer (in this case the Chief Financial Officer) there are no background papers relating to the subject matter of this report.



# Waste Credit Governance Committee Work Plan 2023/2024

		23.06.23	04.10.23	08.12.23	TBD
No.	Activity	Q2 2023	Q3 2023	Q4 2023	Q1 2024
1	Budget Information				
2	Short Term Loan Facility Agreement (STLFA) Assurance Statement				
3	Ratio Analysis update				
4	Final Accounts Feedback (Statutory accounts are as at 31st December)				
5	Risk Register Update				

Page 19

**Q2** Apr to Jun

Ratio Analysis due 40 days after end of June and December

This page is intentionally left blank